Department of Treasury and Finance *2020–21 Annual Report*

### Details of individual consultancies (valued at $10 000 or greater excluding GST)

| Consultant engaged | Purpose of consultancy | Total approved project fee (excl. GST)($) | Expenditure 2020–21(excl. GST) ($) | Future expenditure(excl. GST) ($) |
| --- | --- | --- | --- | --- |
| Ad Astra Corporate Advisory Pty Ltd | Commercial and transaction advice (policy reform)  | 279 316 | 279 316 | – |
| AECOM Australia Pty Ltd | Commercial and transaction advice (offsite construction industry analysis)  | 130 233 | 50 000 | 80 233 |
| AlphaBeta Advisors Pty Ltd | General professional advice (in relation to the economic impacts of COVID-19)  | 120 000 | 105 000 | 15 000 |
| AlphaBeta Advisors Pty Ltd | General professional advice (foreign direct investment strategy)  | 258 636 | 258 636 | – |
| Arcblue Consulting (Aus) Pty Ltd | Best practice category management lifecyle | 98 519 | 28 900 | 69 619 |
| Ashurst Australia Pty Ltd | Commercial and transaction advice (Suburban Rail Loop project)  | 1 100 000 | 160 670 | 741 533 |
| Atticusnow Pty Ltd | General professional advice (advisory services to support DTF’s regulatory reform program)  | 97 378 | 58 427 | 38 951 |
| BDO East Coast Partnership  | General professional advice (development of cost time risk and contingency guidelines)  | 104 347 | 85 000 | 19 347 |
| Bold HR Australia | Commercial and transaction advice (centralised recruitment model)  | 153 919 | 153 919 | – |
| Boston Consulting Group Limited | General professional advice (major project benchmarks)  | 300 000 | 300 000 | – |
| CBRE (GCS) Pty Ltd | General professional advice (Phase 2 of the building financial capacity of housing associations)  | 271 070 | 216 223 | 54 848 |
| Clayton Utz | Commercial and transaction advice (implementation of the Victorian Social Housing Growth Fund)  | 98 143 | 95 919 | 2 224 |
| Clayton Utz | Commercial and transaction advice (Phase 1 of the building financial capacity of housing agencies initiative) | 215 482 | 209 766 | 5 717 |
| Deloitte Touche Tohmatsu | General professional advice (advisory services to deliver a review of business licencing arrangements)  | 427 960 | 162 093 | 265 867 |
| Deloitte Touche Tohmatsu | General professional advice (review international investment strategy)  | 88 746 | 88 746 | – |
| Deloitte Touche Tohmatsu | General professional and commercial advice (evaluation of the side by side partnership addressing disadvantage)  | 702 818 | 205 909 | 496 909 |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (employee expenses and FTE analysis)  | 107 542 | 25 233 | 82 309 |
| Deloitte Touche Tohmatsu | General professional and commercial advice (policy reform)  | 974 949 | 766 989 | 207 960 |
| Deloitte Touche Tohmatsu | General professional advice (reviewing classification and Victoria Police property service)  | 954 545 | 692 941 | 77 928 |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (review vehicle management and booking system)  | 90 909 | 90 638 | 271 |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (strategic asset management plan)  | 100 000 | 93 375 | 6 625 |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (Phase 1 of the building financial capacity of housing agencies initiative) | 545 455 | 545 455 | – |
| Ernst & Young | Framework development and policy research (development and delivery of the Australian Major Project Leadership Academy program for the Office of Projects Victoria)  | 7 837 805 | 1 287 755 | 3 971 492 |
| Ernst & Young | Commercial and transaction advice (alternative funding mechanisms to assist small and medium businesses)  | 181 818 | 181 818 | – |
| Ernst & Young | General professional advice (commercial implementation of the Victorian Growth Fund)  | 300 000 | 270 000 | 30 000 |
| Ernst & Young | General professional advice (TAFE system governance)  | 99 856 | 99 856 | – |
| GHD Pty Ltd | Commercial and transaction advice (Victorian Digital Asset Strategy (VDAS) policy)  | 259 667 | 64 916 | 194 751 |
| Herbert Smith Freehills | General professional advice (Phase 2 of the building financial capacity of housing associations)  | 639 091 | 210 366 | 428 725 |
| Investec Australia Limited | Commercial and transaction advice (policy reform)  | 388 182 | 50 158 | 338 024 |
| King & Wood Mallesons | Commercial and transaction advice (policy reform)  | 811 485 | 483 040 | 96 934 |
| King & Wood Mallesons | Commercial and transaction advice (Social Impact Bonds Transaction advice)  | 55 127 | 55 127 | – |
| KPMG | General professional advice (impacts of the coronavirus on precinct related public private partnerships)  | 108 152 | 100 000 | 8 152 |
| KPMG | Commercial and transaction Advice (baseline savings review).  | 272 727 | 194 027 | 78 700 |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (advisory services to assist in finalising and implementing the Government’s expanded shared equity scheme)  | 412 601 | 116 000 | 14 912 |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (advisory services Government participation models in the advanced aerial mobility sector)  | 279 580 | 279 580 | – |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (information management architecture strategy and digital roadmap)  | 230 000 | 147 250 | 5 050 |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (policy reform)  | 11 979 647 | 2 774 912 | 9 204 735 |
| LEK Consulting Australia Pty Ltd | General professional advice (professional advisory services for the development of an urban air mobility industry policy blueprint)  | 316 364 | 316 364 | – |
| Minter Ellison | General professional advice (policy reform)  | 353 171 | 156 660 | 140 473 |
| Minter Ellison | General professional advice (infrastructure procurement) | 250 000 | 224 840 | 15 360 |
| Morgan Stanley Australia Limited | Commercial and transaction advice (policy reform)  | 613 636 | 135 037 | 478 599 |
| Pollination Capital Partners Pty Limited | General professional services (strategic work to help decarbonise key Victorian sectors)  | 300 000 | 300 000 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Portland aluminium smelter)  | 204 545 | 122 583 | 81 962 |
| PricewaterhouseCoopers | Commercial and transaction advice (regulatory reform program)  | 1 173 211 | 231 279 | 815 086 |
| PricewaterhouseCoopers | General professional advice (policy framework on risks of different types of financing mechanisms)  | 50 000 | 50 000 | – |
| PricewaterhouseCoopers | General professional advice (procurement of office accommodation)  | 170 000 | 121 090 | 48 910 |
| PricewaterhouseCoopers | General professional advice (superannuation related financial reporting services)  | 341 771 | 67 728 | 206 315 |
| PricewaterhouseCoopers | General professional and commercial advice (due diligence)  | 302 000 | 302 000 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (infrastructure projects)  | 6 643 992 | 4 017 520 | 187 099 |
| PricewaterhouseCoopers | Commercial and transaction advice (infrastructure projects)  | 8 050 000 | 3 918 937 | 479 646 |
| PricewaterhouseCoopers | Strategy advice and subject matter expertise for the refreshed Master Agency Media Services (MAMS) tender | 214 830 | 50 374 | 164 456 |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | Commercial and transaction advice (Portland aluminium smelter)  | 500 000 | 296 462 | 203 539 |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | Commercial and transaction advice (policy reform)  | 1 752 761 | 468 880 | 855 794 |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | General professional advice (policy reform)  | 1 067 669 | 442 610 | 625 059 |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | General professional advice (SHGF capital grants program)  | 172 686 | 172 686 | – |
| Right Lane Consulting Pty Ltd | General professional advice (Invest Victoria corporate plan)  | 138 300 | 138 300 | – |
| Rothschild Australia Ltd | Commercial and transaction advice (North East Link)  | 2 967 170 | 1 078 004 | 1 889 166 |
| SGS Economics & Planning Pty Ltd | General professional services (development of a strategic economic impact model)  | 107 819 | 98 255 | 9 564 |
| SGS Economics & Planning Pty Ltd | General professional services (Independent cost benefit analysis on benefits from investment proposals)  | 145 455 | 112 500 | 32 955 |
| SGS Economics & Planning Pty Ltd | General professional services (review of the investment attraction and assistance program)  | 49 665 | 49 665 | – |
| SGS Economics & Planning Pty Ltd | Professional services (development of a strategic economic impact model)  | 19 707 | 19 707 | – |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (transport technical advisory services) | 493 636 | 13 087 | 476 713 |
| The Nous Group Pty Ltd | Delivery of a Better Approvals for Regulators (BAR) program | 1 983 000 | 216 000 | 1 767 000 |
| The Nous Group Pty Ltd | General professional advice (preliminary design of Big Build apprenticeship model)  | 205 455 | 92 500 | 909 |
| Turner & Townsend Pty Ltd | General Professional Advice (Frankston Hospital redevelopment)  | 42 680 | 42 680 | – |
| Urbis Pty Ltd | General professional and commercial advice (evaluation of the Living Learning Partnership Addressing Disadvantage)  | 535 554 | 157 146 | 378 408 |
| Total |  | 60 240 784 | 24 400 852 | 25 393 829 |

### Details of individual consultancies (valued at less than $10 000)

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Consultant engaged | Purpose of consultancy | Total approved project fee (excl. GST) ($)  | Expenditure 2020-21(excl. GST) ($) | Future expenditure(excl. GST) ($) |
| Anne Dalton & Associates | General professional advice (Phase 2 of the Building Financial Capacity of Housing Associations)  | 29 681 | 4 424 | 23 748 |
| Ernst & Young | Commercial and Transaction Advice (Business Growth Fund)  | 6 400 | 5 128 | 1 272 |
| Foster Infrastructure P/L | Commercial and transactional advice (PPPs) | 7 560 | 7 560 | – |
| Minter Ellison | Commercial and transaction advice (Victorian Business Growth Fund)  | 89 564 | 4 149 | 68 895 |
| Minter Ellison | General professional Advice (policy reform)  | 4 347 | 4 347 | – |
| O'Connor Marsden & Associates Pty Ltd | Commercial and transaction advice (Phase 1 of the Building Financial Capacity of Housing Associations)  | 17 460 | 1 920 | 15 540 |
| Total |  | 155 012 | 27 527 | 109 455 |