

# Department of Treasury and Finance *2020–21 Annual Report*

## Details of individual consultancies (valued at \$10 000 or greater excluding GST)

Consultant engaged	Purpose of consultancy	Total approved project fee (excl. GST) (\$)	Expenditure 2020–21 (excl. GST) (\$)	Future expenditure (excl. GST) (\$)
Ad Astra Corporate Advisory Pty Ltd	Commercial and transaction advice (policy reform)	279 316	279 316	–
AECOM Australia Pty Ltd	Commercial and transaction advice (offsite construction industry analysis)	130 233	50 000	80 233
AlphaBeta Advisors Pty Ltd	General professional advice (in relation to the economic impacts of COVID-19)	120 000	105 000	15 000
AlphaBeta Advisors Pty Ltd	General professional advice (foreign direct investment strategy)	258 636	258 636	–
Archblue Consulting (Aus) Pty Ltd	Best practice category management lifecycle	98 519	28 900	69 619
Ashurst Australia Pty Ltd	Commercial and transaction advice (Suburban Rail Loop project)	1 100 000	160 670	741 533
Atticusnow Pty Ltd	General professional advice (advisory services to support DTF's regulatory reform program)	97 378	58 427	38 951
BDO East Coast Partnership	General professional advice (development of cost time risk and contingency guidelines)	104 347	85 000	19 347
Bold HR Australia	Commercial and transaction advice (centralised recruitment model)	153 919	153 919	–
Boston Consulting Group Limited	General professional advice (major project benchmarks)	300 000	300 000	–
CBRE (GCS) Pty Ltd	General professional advice (Phase 2 of the building financial capacity of housing associations)	271 070	216 223	54 848

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Clayton Utz	Commercial and transaction advice (implementation of the Victorian Social Housing Growth Fund)	98 143	95 919	2 224
Clayton Utz	Commercial and transaction advice (Phase 1 of the building financial capacity of housing agencies initiative)	215 482	209 766	5 717
Deloitte Touche Tohmatsu	General professional advice (advisory services to deliver a review of business licencing arrangements)	427 960	162 093	265 867
Deloitte Touche Tohmatsu	General professional advice (review international investment strategy)	88 746	88 746	–
Deloitte Touche Tohmatsu	General professional and commercial advice (evaluation of the side by side partnership addressing disadvantage)	702 818	205 909	496 909
Deloitte Touche Tohmatsu	Commercial and transaction advice (employee expenses and FTE analysis)	107 542	25 233	82 309
Deloitte Touche Tohmatsu	General professional and commercial advice (policy reform)	974 949	766 989	207 960
Deloitte Touche Tohmatsu	General professional advice (reviewing classification and Victoria Police property service)	954 545	692 941	77 928
Deloitte Touche Tohmatsu	Commercial and transaction advice (review vehicle management and booking system)	90 909	90 638	271
Deloitte Touche Tohmatsu	Commercial and transaction advice (strategic asset management plan)	100 000	93 375	6 625
Deloitte Touche Tohmatsu	Commercial and transaction advice (Phase 1 of the building financial capacity of housing agencies initiative)	545 455	545 455	–
Ernst & Young	Framework development and policy research (development and delivery of the Australian Major Project Leadership Academy program for the Office of Projects Victoria)	7 837 805	1 287 755	3 971 492

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Ernst & Young	Commercial and transaction advice (alternative funding mechanisms to assist small and medium businesses)	181 818	181 818	–
Ernst & Young	General professional advice (commercial implementation of the Victorian Growth Fund)	300 000	270 000	30 000
Ernst & Young	General professional advice (TAFE system governance)	99 856	99 856	–
GHD Pty Ltd	Commercial and transaction advice (Victorian Digital Asset Strategy (VDAS) policy)	259 667	64 916	194 751
Herbert Smith Freehills	General professional advice (Phase 2 of the building financial capacity of housing associations)	639 091	210 366	428 725
Investec Australia Limited	Commercial and transaction advice (policy reform)	388 182	50 158	338 024
King & Wood Mallesons	Commercial and transaction advice (policy reform)	811 485	483 040	96 934
King & Wood Mallesons	Commercial and transaction advice (Social Impact Bonds Transaction advice)	55 127	55 127	–
KPMG	General professional advice (impacts of the coronavirus on precinct related public private partnerships)	108 152	100 000	8 152
KPMG	Commercial and transaction Advice (baseline savings review).	272 727	194 027	78 700
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (advisory services to assist in finalising and implementing the Government's expanded shared equity scheme)	412 601	116 000	14 912
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (advisory services Government participation models in the advanced aerial mobility sector)	279 580	279 580	–

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KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (information management architecture strategy and digital roadmap)	230 000	147 250	5 050
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (policy reform)	11 979 647	2 774 912	9 204 735
LEK Consulting Australia Pty Ltd	General professional advice (professional advisory services for the development of an urban air mobility industry policy blueprint)	316 364	316 364	–
Minter Ellison	General professional advice (policy reform)	353 171	156 660	140 473
Minter Ellison	General professional advice (infrastructure procurement)	250 000	224 840	15 360
Morgan Stanley Australia Limited	Commercial and transaction advice (policy reform)	613 636	135 037	478 599
Pollination Capital Partners Pty Limited	General professional services (strategic work to help decarbonise key Victorian sectors)	300 000	300 000	–
PricewaterhouseCoopers	Commercial and transaction advice (Portland aluminium smelter)	204 545	122 583	81 962
PricewaterhouseCoopers	Commercial and transaction advice (regulatory reform program)	1 173 211	231 279	815 086
PricewaterhouseCoopers	General professional advice (policy framework on risks of different types of financing mechanisms)	50 000	50 000	–
PricewaterhouseCoopers	General professional advice (procurement of office accommodation)	170 000	121 090	48 910
PricewaterhouseCoopers	General professional advice (superannuation related financial reporting services)	341 771	67 728	206 315
PricewaterhouseCoopers	General professional and commercial advice (due diligence)	302 000	302 000	–
PricewaterhouseCoopers	Commercial and transaction advice (infrastructure projects)	6 643 992	4 017 520	187 099

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PricewaterhouseCoopers	Commercial and transaction advice (infrastructure projects)	8 050 000	3 918 937	479 646
PricewaterhouseCoopers	Strategy advice and subject matter expertise for the refreshed Master Agency Media Services (MAMS) tender	214 830	50 374	164 456
PricewaterhouseCoopers Consulting (Australia) Pty Limited	Commercial and transaction advice (Portland aluminium smelter)	500 000	296 462	203 539
PricewaterhouseCoopers Consulting (Australia) Pty Limited	Commercial and transaction advice (policy reform)	1 752 761	468 880	855 794
PricewaterhouseCoopers Consulting (Australia) Pty Limited	General professional advice (policy reform)	1 067 669	442 610	625 059
PricewaterhouseCoopers Consulting (Australia) Pty Limited	General professional advice (SHGF capital grants program)	172 686	172 686	–
Right Lane Consulting Pty Ltd	General professional advice (Invest Victoria corporate plan)	138 300	138 300	–
Rothschild Australia Ltd	Commercial and transaction advice (North East Link)	2 967 170	1 078 004	1 889 166
SGS Economics & Planning Pty Ltd	General professional services (development of a strategic economic impact model)	107 819	98 255	9 564
SGS Economics & Planning Pty Ltd	General professional services (Independent cost benefit analysis on benefits from investment proposals)	145 455	112 500	32 955
SGS Economics & Planning Pty Ltd	General professional services (review of the investment attraction and assistance program)	49 665	49 665	–
SGS Economics & Planning Pty Ltd	Professional services (development of a strategic economic impact model)	19 707	19 707	–
Smedley Technical & Strategic Pty Ltd	Commercial and transaction advice (transport technical advisory services)	493 636	13 087	476 713

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The Nous Group Pty Ltd	Delivery of a Better Approvals for Regulators (BAR) program	1 983 000	216 000	1 767 000
The Nous Group Pty Ltd	General professional advice (preliminary design of Big Build apprenticeship model)	205 455	92 500	909
Turner & Townsend Pty Ltd	General Professional Advice (Frankston Hospital redevelopment)	42 680	42 680	–
Urbis Pty Ltd	General professional and commercial advice (evaluation of the Living Learning Partnership Addressing Disadvantage)	535 554	157 146	378 408
<b>Total</b>		<b>60 240 784</b>	<b>24 400 852</b>	<b>25 393 829</b>

## Details of individual consultancies (valued at less than \$10 000)

Consultant engaged	Purpose of consultancy	Total approved project fee (excl. GST) (\$)	Expenditure 2020-21 (excl. GST) (\$)	Future expenditure (excl. GST) (\$)
Anne Dalton & Associates	General professional advice (Phase 2 of the Building Financial Capacity of Housing Associations)	29 681	4 424	23 748
Ernst & Young	Commercial and Transaction Advice (Business Growth Fund)	6 400	5 128	1 272
Foster Infrastructure P/L	Commercial and transactional advice (PPPs)	7 560	7 560	–
Minter Ellison	Commercial and transaction advice (Victorian Business Growth Fund)	89 564	4 149	68 895
Minter Ellison	General professional Advice (policy reform)	4 347	4 347	–
O'Connor Marsden & Associates Pty Ltd	Commercial and transaction advice (Phase 1 of the Building Financial Capacity of Housing Associations)	17 460	1 920	15 540
<b>Total</b>		<b>155 012</b>	<b>27 527</b>	<b>109 455</b>