Department of Treasury and Finance *2021–22 Annual Report*

### Details of individual consultancies (valued at $10 000 or greater excluding GST)(a)

| Consultant engaged | Purpose of consultancy | Total approved project fee (excl. GST)($) | Expenditure 2021–22(excl. GST) ($) | Future expenditure(excl. GST) ($) |
| --- | --- | --- | --- | --- |
| Accenture Australia Pty Ltd | General professional advice (to undertake the industry analysis to other priority sectors and subsectors) | 274 041 | 274 041 | – |
| ACIL Allen Consulting Pty Ltd | General professional advice (Commercial Passenger Vehicle Services Levy review)  | 64 729 | 32 365 | 32 365 |
| AECOM Australia Pty Ltd | Commercial and transaction advice (offsite construction industry analysis)  | 130 233 | 80 233 | – |
| Aon Risk Services Australia Limited | Commercial and transaction advice (VicRoads Modernisation)  | 118 825 | 118 825 | – |
| ArcBlue Consulting (Aus) Pty Ltd | Best practice category management Lifecyle | 98 519 | 66 789 | 2 830 |
| Arup P/L | Project advice (tunnelling best practice) | 136 084 | 40 000 | 96 084 |
| Atticusnow Pty Ltd | General professional advice (advisory services to support DTF’s regulatory reform program)  | 230 258 | 163 456 | 66 802 |
| Atticusnow Pty Ltd | General professional advice (advisory services to support DTF’s regulatory reform program)  | 84 925 | 66 486 | 18 440 |
| Atticusnow Pty Ltd | General professional advice (advisory services to support DTF’s regulatory reform program)  | 121 070 | 62 643 | – |
| Atticusnow Pty Ltd | General professional advice (advisory services to support DTF’s regulatory reform program)  | 245 137 | 14 879 | 230 258 |
| Aurecon Australia Pty Ltd | Commercial and transaction Advice (Hydrogen Energy Supply Chain Pilot Project Commercialisation Plan) | 215 000 | 62 380 | 41 920 |
| Aurecon Australia Pty Ltd | Technical advice (environmental assessment planning for installation of electric vehicle charging infrastructure) | 90 909 | 74 250 | 16 659 |
| BDO | Project advice (provision of Offsite Construction Guide) | 218 455 | 218 455 | – |
| Billigence Pty Ltd | General professional advice (dashboard reporting) | 58 000 | 58 000 | – |
| BIS Oxford Economics | Commercial and transaction advice (VicRoads Modernisation)  | 556 160 | 323 251 | 232 909 |
| Brave TV Pty Ltd | General professional advice (to deliver the case study and content creation services) | 300 650 | 150 324 | 150 326 |
| CBRE (GCS) Pty Ltd | Commercial and transaction advice (Build and Operate Program under Social Housing Growth Fund) | 148 745 | 49 029 | 99 717 |
| CBRE (GCS) Pty Ltd | Commercial and transaction advice (Social Housing Growth Fund)  | 255 469 | 87 912 | 167 557 |
| Centre For Excellence In Child & Family Welfare Inc | General professional advice (Early Intervention Investment Framework - service delivery and reform) | 35 000 | 35 000 | – |
| Clayton Utz | Commercial and transaction advice (asset reform) | 515 750 | 470 731 | 45 019 |
| Deloitte Access Economics Pty Ltd | General professional advice (Early Intervention Investment Framework - service delivery and reform) | 227 273 | 178 773 | 48 500 |
| Deloitte Access Economics Pty Ltd | General professional advice (Early Intervention Investment Framework - service delivery and reform) | 138 817 | 132 900 | 5 917 |
| Deloitte Access Economics Pty Ltd | General professional advice (windfall gains tax) | 253 300 | 203 719 | 49 581 |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (evaluation of side by side Partnership Addressing Disadvantages)  | 702 818 | 90 317 | 612 501 |
| Deloitte Touche Tohmatsu | General professional advice (building financial capacity of housing associations program)  | 673 585 | 440 338 | 233 247 |
| Deloitte Touche Tohmatsu | General professional advice (building financial capacity of housing associations program)  | 280 493 | 280 493 | – |
| Deloitte Touche Tohmatsu | General professional advice (business licencing arrangements in Victoria) | 427 960 | 202 616 | 40 523 |
| Deloitte Touche Tohmatsu | General professional advice (business licencing arrangements in Victoria) | 63 251 | 40 523 | 22 727 |
| Deloitte Touche Tohmatsu | General professional advice (electric vehicle strategy) | 412 577 | 412 576 | 1 |
| Deloitte Touche Tohmatsu | General professional advice (reviewing classification and Victoria Police property service)  | 954 545 | 57 526 | 20 402 |
| E3 Advisory Pty Ltd | Commercial and transaction advice (Melbourne Airport Rail Project) | 1 375 803 | 1 235 185 | 140 618 |
| Emma Savage Consulting | Public record standards  | 36 364 | 19 200 | 17 164 |
| Endeavour Programme Pty Ltd | General professional and commercial advice (application of machine learning and AI data models - Waurn Ponds duplication procurement) | 119 996 | 119 996 | – |
| Equity Economics and Development Partners Pty Ltd | Research | 34 500 | 34 500 | – |
| Equity Economics and Development Partners Pty Ltd | Research | 28 800 | 28 800 | – |
| Ernst & Young | Commercial advice (Addressing Disadvantage initiative)  | 159 091 | 26 950 | 132 141 |
| Ernst & Young | General professional advice (advisory services to support DTF’s regulatory reform program)  | 29 573 | 26 000 | 3 573 |
| Ernst & Young | General professional advice (commercial implementation of the Victorian Growth Fund)  | 300 000 | 30 000 | – |
| Ernst & Young | General Professional Advice (contract standardisation - new High Value High Risk contracts) | 107 568 | 81 440 | 26 128 |
| Ernst & Young | General professional advice (Infrastructure Victoria's 30‑year strategy response coordination recommendations)  | 127 206 | 127 206 | – |
| Ernst & Young | General professional advice (transport infrastructure)  | 1 098 959 | 27 781 | 1 071 178 |
| Ernst & Young | General professional advice (SSP and capability reviews)  | 138 001 | 138 001 | – |
| Ernst & Young | General professional advice (infrastructure capacity) | 49 977 | 49 977 | – |
| Ernst & Young | General professional and commercial advice (SSP capacity and capability review) | 6 812 213 | 2 125 818 | 1 585 773 |
| Ernst & Young Services Pty Limited | General professional advice (engagement of the professional service to the Equity Investment Attraction Fund) | 190 000 | 142 500 | 47 500 |
| Frontier Economics Pty Ltd | General professional advice (technical economic advice relating to High Court litigation)  | 120 633 | 120 633 | – |
| GHD Pty Ltd | Commercial and transaction advice (Victorian Digital Asset Strategy (VDAS) Policy)  | 259 667 | 194 751 | – |
| Grosvenor Performance Group Pty Ltd (GPG) | General professional advice (SPC business case) | 45 371 | 45 371 | – |
| HKA Global Pty Ltd | General professional and commercial advice (provision of machine learning and artificial intelligence data models) | 275 945 | 115 000 | 160 945 |
| Jacobs Group (Australia) Pty Ltd | Producing land acquisition benchmarking | 52 411 | 52 411 | – |
| Jones Lang Lasalle Australia Pty Ltd  | General professional advice (build-to-rent) | 124 545 | 119 949 | 4 596 |
| Koorie Women Mean Business Inc | Research | 24 600 | 24 600 | – |
| KPMG | Commercial and transaction Advice (baseline savings review) | 272 727 | 42 200 | 36 500 |
| KPMG | Commercial and transaction advice (journey to social inclusion social impact investment evaluation)  | 463 636 | 115 463 | 277 823 |
| KPMG | Review of procurement policy for Victorian Government Purchasing Board | 175 800 | 175 800 | – |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (asset reform) | 647 273 | 595 273 | 52 000 |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (information management architecture strategy and digital roadmap) | 230 000 | 77 700 | 5 050 |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (Victorian Homebuyer Fund shared equity scheme)  | 693 563 | 461 337 | 116 226 |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (VicRoads Modernisation)  | 5 328 476 | 5 263 922 | 64 554 |
| KPMG Financial Services Consulting Pty Ltd | Commercial and transaction advice (VicRoads Modernisation)  | 9 275 102 | 3 222 544 | 5 328 476 |
| LEK Consulting Australia Pty Ltd | General professional advice (industry analysis - Advanced Aerial Mobility in Victoria)  | 112 000 | 112 000 | – |
| Liss Ralston | Data analysis | 10 000 | 10 000 | – |
| Liss Ralston | Data analysis (social housing regulation review) | 12 000 | 12 000 | – |
| List G Barristers | Commercial and transaction advice (asset reform) | 50 000 | 38 200 | 11 800 |
| Minter Ellison | Commercial and transaction advice (VicRoads Modernisation)  | 4 240 000 | 2 378 743 | 1 352 758 |
| Minter Ellison | General professional and commercial advice (contract standardisation - new High Value High Risk contracts) | 204 545 | 112 656 | 91 890 |
| MIP (Aust) Pty Ltd | General professional advice (dashboard reporting) | 300 000 | 17 600 | 282 400 |
| Morgan Stanley Australia Limited | Commercial and transaction advice (asset reform)  | 888 158 | 752 957 | – |
| Napier & Blakeley Pty Ltd | Commercial and transaction advice (VicRoads Modernisation)  | 269 365 | 206 644 | 62 721 |
| Nicole Cassar | Community consultations | 12 600 | 12 600 | – |
| NPlan (Aust) Pty Ltd | General professional and commercial advice (application of machine learning and AI data models - Waurn Ponds Duplication procurement) | 150 000 | 127 500 | – |
| NPlan (Aust) Pty Ltd | General professional and commercial advice (application of machine learning and AI data models - Waurn Ponds Duplication procurement) | 96 800 | 96 800 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Master Agency Media Services (MAMS) State Purchase Contract) | 214 830 | 77 133 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (North East Link State Tolling Corporation) | 1 777 056 | 1 584 300 | 192 756 |
| PricewaterhouseCoopers | Commercial and transaction advice (Port of Melbourne pricing order) | 181 818 | 149 395 | 32 423 |
| PricewaterhouseCoopers | Commercial and transaction advice (Suburban Rail Loop Project) | 1 090 909 | 979 326 | 111 583 |
| PricewaterhouseCoopers | Commercial and transaction advice (Suburban Rail Loop Project) | 454 545 | 219 963 | 234 583 |
| PricewaterhouseCoopers | Commercial and transaction advice (Suburban Rail Loop Project) | 681 818 | 11 486 | – |
| PricewaterhouseCoopers | General professional advice (procurement of office accommodation)  | 170 000 | 30 000 | 18 910 |
| PricewaterhouseCoopers | General professional advice (provision of advisory services for the regulatory reform program) | 1 297 908 | 1 013 931 | 52 698 |
| PricewaterhouseCoopers | General professional advice (value for money assessments for major infrastructure projects) | 172 727 | 145 000 | 27 727 |
| PricewaterhouseCoopers | General professional and commercial advice (assessment of the courts and justice administration precinct market-led proposal) | 194 343 | 189 073 | 5 270 |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | Financial adviser | 400 000 | 32 020 | 171 519 |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | General professional advice (Housing Registrar)  | 90 900 | 90 900 | – |
| Radium Capital | General professional advice (to undertake the credit, risk and documentation services for the R&D cash flow loans initiative) | 325 040 | 302 922 | 22 118 |
| Rider Levett Bucknall Victoria Pty Ltd | Commercial and transaction advice (Social Housing Growth Fund)  | 371 734 | 159 792 | 211 942 |
| Right Lane Consulting Pty Ltd | General professional advice (delivery of the organisational ways of working proposal) | 150 000 | 146 250 | 3 750 |
| Right Lane Consulting Pty Ltd | General professional advice (improve operational activities and organisational processes) | 80 000 | 45 182 | 34 818 |
| Right Lane Consulting Pty Ltd | General professional advice (performance enhancement project) | 159 500 | 159 500 | – |
| Rothschild Australia Ltd | Commercial and transaction advice (North East Link State Tolling Corporation)  | 2 967 170 | 323 352 | 1 565 814 |
| RSM Australia Pty Ltd | Commercial and transaction advice (VicRoads Modernisation)  | 164 010 | 101 967 | 62 043 |
| Sapere Research Group Limited | General professional advice (advisory services to support DTF’s regulatory reform program)  | 119 900 | 119 900 | – |
| Sapere Research Group Limited | General professional advice (implementation of local government reform initiatives under the Regulation Reform Incentive Fund) | 226 010 | 192 197 | 33 813 |
| Sapere Research Group Limited | General professional advice (SRIMS hosted in Oracle Cloud) | 88 955 | 35 583 | – |
| SenateSHJ | General professional advice (marketing and communications strategy) | 116 844  | 84 000  | 21 644  |
| SGS Economics & Planning Pty Ltd | General professional advice (to undertake the cost-benefit analysis for investment projects) | 356 364 | 92 500 | 151 364 |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (transport technical advisory services) | 493 636 | 10 331 | 470 219 |
| The Australia and New Zealand School of Government Limited (ANZSOG) | General professional advice (Early Intervention Investment Framework) | 35 000 | 35 000 | – |
| The Boston Consulting Group Limited | Commercial and transaction advice (international major construction benchmarking) | 300 000 | 300 000 | – |
| The Nous Group Pty Ltd | Delivery of a better approvals for regulators (BAR) program | 1 983 000 | 1 148 709 | 618 291 |
| The Nous Group Pty Ltd | General professional Advice (support DTF to undertake digital maturity assessments of regulators) | 1 300 000 | 200 000 | 1 100 000 |
| The University Of Melbourne | General professional services (impact of coronavirus on GST distribution) | 126 000 | 126 000 | – |
| Three Thirds Group Pty Ltd | General professional and commercial (Social Housing Growth Fund)  | 125 000 | 50 125 | 74 875 |
| TMPR Consulting Pty Ltd | General professional advice (to undertake an industry research study on the battery manufacturing opportunities) | 65 000 | 65 000  | – |
| Tract Consultants Pty Ltd | General professional and commercial (Social Housing Growth Fund)  | 605 044 | 324 202 | 280 842 |
| Turner & Townsend Pty Ltd | Commercial and transaction advice (deliverability of proposed SRL East initial works) | 99 200 | 99 200 | – |
| Urbis Pty Ltd | Commercial and transaction advice (COMPASS social impact bond) | 504 000 | 181 655 | 133 100 |
| Urbis Pty Ltd | Commercial and transaction advice (COMPASS social impact bond) | 489 792 | 24 091 | 292 009 |
| Urbis Pty Ltd | Commercial and transaction advice (Living Learning Partnership Addressing Disadvantage Program) | 535 554 | 83 853 | 451 701 |
| Verizon Australia Pty Limited | Commercial and transaction advice (VicRoads Modernisation)  | 45 000 | 45 000 | – |
| Victoria University | Data modelling (Vic Uni) | 51 710 | 51 710 | – |
| Victorian Public Tenants Association VPTA | Data analysis (social housing regulation review) | 39 438 | 39 438 | – |
| WSP Australia Pty Limited | General professional advice (development of technical climate change guidance under the AMAF) | 81 501 | 60 268 | 21 234 |
| TOTAL | 113 | 61 707 108 | 32 337 091 | 19 503 146 |

Note:

(a) Totals may not add due to rounding.

### Details of individual consultancies (valued at less than $10 000)

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Consultant engaged | Purpose of consultancy | Total approved project fee (excl. GST) ($)  | Expenditure 2021-22(excl. GST) ($) | Future expenditure(excl. GST) ($) |
| Minter Ellison | General professional advice (Review of Victorian and New South Wales major public infrastructure procurement processes) | 250 000 | 8 422 | 6 939 |
| PricewaterhouseCoopers | Commercial and transaction advice (Suburban Rail Loop Project) | 227 273 | 4 739 | – |
| Right Lane Consulting Pty Ltd | General professional advice (Performance enhancement project: over the horizon)  | 6 300 | 6 300 | – |
| Towers Watson Australia Pty Ltd | Commercial and transaction advice (VicRoads Modernisation)  | 44 280 | 7 047 | 37 233 |
| Wilbury Stratton Consultants Ltd | General professional advice (lead generation and alumni mapping) | 9 091 | 9 091 | – |
| TOTAL | 5 | 536 944 | 35 599 | 44 172 |