

Department of Treasury and Finance *2021–22 Annual Report*

Details of individual consultancies (valued at \$10 000 or greater excluding GST)^(a)

Consultant engaged	Purpose of consultancy	Total approved project fee (excl. GST) (\$)	Expenditure 2021–22 (excl. GST) (\$)	Future expenditure (excl. GST) (\$)
Accenture Australia Pty Ltd	General professional advice (to undertake the industry analysis to other priority sectors and subsectors)	274 041	274 041	–
ACIL Allen Consulting Pty Ltd	General professional advice (Commercial Passenger Vehicle Services Levy review)	64 729	32 365	32 365
AECOM Australia Pty Ltd	Commercial and transaction advice (offsite construction industry analysis)	130 233	80 233	–
Aon Risk Services Australia Limited	Commercial and transaction advice (VicRoads Modernisation)	118 825	118 825	–
ArcBlue Consulting (Aus) Pty Ltd	Best practice category management Lifecycle	98 519	66 789	2 830
Arup P/L	Project advice (tunnelling best practice)	136 084	40 000	96 084
Atticusnow Pty Ltd	General professional advice (advisory services to support DTF's regulatory reform program)	230 258	163 456	66 802
Atticusnow Pty Ltd	General professional advice (advisory services to support DTF's regulatory reform program)	84 925	66 486	18 440
Atticusnow Pty Ltd	General professional advice (advisory services to support DTF's regulatory reform program)	121 070	62 643	–
Atticusnow Pty Ltd	General professional advice (advisory services to support DTF's regulatory reform program)	245 137	14 879	230 258

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Aurecon Australia Pty Ltd	Commercial and transaction Advice (Hydrogen Energy Supply Chain Pilot Project Commercialisation Plan)	215 000	62 380	41 920
Aurecon Australia Pty Ltd	Technical advice (environmental assessment planning for installation of electric vehicle charging infrastructure)	90 909	74 250	16 659
BDO	Project advice (provision of Offsite Construction Guide)	218 455	218 455	–
Billigence Pty Ltd	General professional advice (dashboard reporting)	58 000	58 000	–
BIS Oxford Economics	Commercial and transaction advice (VicRoads Modernisation)	556 160	323 251	232 909
Brave TV Pty Ltd	General professional advice (to deliver the case study and content creation services)	300 650	150 324	150 326
CBRE (GCS) Pty Ltd	Commercial and transaction advice (Build and Operate Program under Social Housing Growth Fund)	148 745	49 029	99 717
CBRE (GCS) Pty Ltd	Commercial and transaction advice (Social Housing Growth Fund)	255 469	87 912	167 557
Centre For Excellence In Child & Family Welfare Inc	General professional advice (Early Intervention Investment Framework - service delivery and reform)	35 000	35 000	–
Clayton Utz	Commercial and transaction advice (asset reform)	515 750	470 731	45 019
Deloitte Access Economics Pty Ltd	General professional advice (Early Intervention Investment Framework - service delivery and reform)	227 273	178 773	48 500
Deloitte Access Economics Pty Ltd	General professional advice (Early Intervention Investment Framework - service delivery and reform)	138 817	132 900	5 917
Deloitte Access Economics Pty Ltd	General professional advice (windfall gains tax)	253 300	203 719	49 581

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Deloitte Touche Tohmatsu	Commercial and transaction advice (evaluation of side by side Partnership Addressing Disadvantages)	702 818	90 317	612 501
Deloitte Touche Tohmatsu	General professional advice (building financial capacity of housing associations program)	673 585	440 338	233 247
Deloitte Touche Tohmatsu	General professional advice (building financial capacity of housing associations program)	280 493	280 493	–
Deloitte Touche Tohmatsu	General professional advice (business licencing arrangements in Victoria)	427 960	202 616	40 523
Deloitte Touche Tohmatsu	General professional advice (business licencing arrangements in Victoria)	63 251	40 523	22 727
Deloitte Touche Tohmatsu	General professional advice (electric vehicle strategy)	412 577	412 576	1
Deloitte Touche Tohmatsu	General professional advice (reviewing classification and Victoria Police property service)	954 545	57 526	20 402
E3 Advisory Pty Ltd	Commercial and transaction advice (Melbourne Airport Rail Project)	1 375 803	1 235 185	140 618
Emma Savage Consulting	Public record standards	36 364	19 200	17 164
Endeavour Programme Pty Ltd	General professional and commercial advice (application of machine learning and AI data models - Waurm Ponds duplication procurement)	119 996	119 996	–
Equity Economics and Development Partners Pty Ltd	Research	34 500	34 500	–
Equity Economics and Development Partners Pty Ltd	Research	28 800	28 800	–
Ernst & Young	Commercial advice (Addressing Disadvantage initiative)	159 091	26 950	132 141
Ernst & Young	General professional advice (advisory services to support DTF's regulatory reform program)	29 573	26 000	3 573

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Ernst & Young	General professional advice (commercial implementation of the Victorian Growth Fund)	300 000	30 000	–
Ernst & Young	General Professional Advice (contract standardisation - new High Value High Risk contracts)	107 568	81 440	26 128
Ernst & Young	General professional advice (Infrastructure Victoria's 30-year strategy response coordination recommendations)	127 206	127 206	–
Ernst & Young	General professional advice (transport infrastructure)	1 098 959	27 781	1 071 178
Ernst & Young	General professional advice (SSP and capability reviews)	138 001	138 001	–
Ernst & Young	General professional advice (infrastructure capacity)	49 977	49 977	–
Ernst & Young	General professional and commercial advice (SSP capacity and capability review)	6 812 213	2 125 818	1 585 773
Ernst & Young Services Pty Limited	General professional advice (engagement of the professional service to the Equity Investment Attraction Fund)	190 000	142 500	47 500
Frontier Economics Pty Ltd	General professional advice (technical economic advice relating to High Court litigation)	120 633	120 633	–
GHD Pty Ltd	Commercial and transaction advice (Victorian Digital Asset Strategy (VDAS) Policy)	259 667	194 751	–
Grosvenor Performance Group Pty Ltd (GPG)	General professional advice (SPC business case)	45 371	45 371	–
HKA Global Pty Ltd	General professional and commercial advice (provision of machine learning and artificial intelligence data models)	275 945	115 000	160 945
Jacobs Group (Australia) Pty Ltd	Producing land acquisition benchmarking	52 411	52 411	–
Jones Lang Lasalle Australia Pty Ltd	General professional advice (build-to-rent)	124 545	119 949	4 596
Koorie Women Mean Business Inc	Research	24 600	24 600	–

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KPMG	Commercial and transaction Advice (baseline savings review)	272 727	42 200	36 500
KPMG	Commercial and transaction advice (journey to social inclusion social impact investment evaluation)	463 636	115 463	277 823
KPMG	Review of procurement policy for Victorian Government Purchasing Board	175 800	175 800	–
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (asset reform)	647 273	595 273	52 000
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (information management architecture strategy and digital roadmap)	230 000	77 700	5 050
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (Victorian Homebuyer Fund shared equity scheme)	693 563	461 337	116 226
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (VicRoads Modernisation)	5 328 476	5 263 922	64 554
KPMG Financial Services Consulting Pty Ltd	Commercial and transaction advice (VicRoads Modernisation)	9 275 102	3 222 544	5 328 476
LEK Consulting Australia Pty Ltd	General professional advice (industry analysis - Advanced Aerial Mobility in Victoria)	112 000	112 000	–
Liss Ralston	Data analysis	10 000	10 000	–
Liss Ralston	Data analysis (social housing regulation review)	12 000	12 000	–
List G Barristers	Commercial and transaction advice (asset reform)	50 000	38 200	11 800
Minter Ellison	Commercial and transaction advice (VicRoads Modernisation)	4 240 000	2 378 743	1 352 758
Minter Ellison	General professional and commercial advice (contract standardisation - new High Value High Risk contracts)	204 545	112 656	91 890
MIP (Aust) Pty Ltd	General professional advice (dashboard reporting)	300 000	17 600	282 400
Morgan Stanley Australia Limited	Commercial and transaction advice (asset reform)	888 158	752 957	–

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Napier & Blakeley Pty Ltd	Commercial and transaction advice (VicRoads Modernisation)	269 365	206 644	62 721
Nicole Cassar	Community consultations	12 600	12 600	–
NPlan (Aust) Pty Ltd	General professional and commercial advice (application of machine learning and AI data models - Waurin Ponds Duplication procurement)	150 000	127 500	–
NPlan (Aust) Pty Ltd	General professional and commercial advice (application of machine learning and AI data models - Waurin Ponds Duplication procurement)	96 800	96 800	–
PricewaterhouseCoopers	Commercial and transaction advice (Master Agency Media Services (MAMS) State Purchase Contract)	214 830	77 133	–
PricewaterhouseCoopers	Commercial and transaction advice (North East Link State Tolling Corporation)	1 777 056	1 584 300	192 756
PricewaterhouseCoopers	Commercial and transaction advice (Port of Melbourne pricing order)	181 818	149 395	32 423
PricewaterhouseCoopers	Commercial and transaction advice (Suburban Rail Loop Project)	1 090 909	979 326	111 583
PricewaterhouseCoopers	Commercial and transaction advice (Suburban Rail Loop Project)	454 545	219 963	234 583
PricewaterhouseCoopers	Commercial and transaction advice (Suburban Rail Loop Project)	681 818	11 486	–
PricewaterhouseCoopers	General professional advice (procurement of office accommodation)	170 000	30 000	18 910
PricewaterhouseCoopers	General professional advice (provision of advisory services for the regulatory reform program)	1 297 908	1 013 931	52 698
PricewaterhouseCoopers	General professional advice (value for money assessments for major infrastructure projects)	172 727	145 000	27 727

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PricewaterhouseCoopers	General professional and commercial advice (assessment of the courts and justice administration precinct market-led proposal)	194 343	189 073	5 270
PricewaterhouseCoopers Consulting (Australia) Pty Limited	Financial adviser	400 000	32 020	171 519
PricewaterhouseCoopers Consulting (Australia) Pty Limited	General professional advice (Housing Registrar)	90 900	90 900	–
Radium Capital	General professional advice (to undertake the credit, risk and documentation services for the R&D cash flow loans initiative)	325 040	302 922	22 118
Rider Levett Bucknall Victoria Pty Ltd	Commercial and transaction advice (Social Housing Growth Fund)	371 734	159 792	211 942
Right Lane Consulting Pty Ltd	General professional advice (delivery of the organisational ways of working proposal)	150 000	146 250	3 750
Right Lane Consulting Pty Ltd	General professional advice (improve operational activities and organisational processes)	80 000	45 182	34 818
Right Lane Consulting Pty Ltd	General professional advice (performance enhancement project)	159 500	159 500	–
Rothschild Australia Ltd	Commercial and transaction advice (North East Link State Tolling Corporation)	2 967 170	323 352	1 565 814
RSM Australia Pty Ltd	Commercial and transaction advice (VicRoads Modernisation)	164 010	101 967	62 043
Sapere Research Group Limited	General professional advice (advisory services to support DTF's regulatory reform program)	119 900	119 900	–
Sapere Research Group Limited	General professional advice (implementation of local government reform initiatives under the Regulation Reform Incentive Fund)	226 010	192 197	33 813
Sapere Research Group Limited	General professional advice (SRIMS hosted in Oracle Cloud)	88 955	35 583	–

Consultant engaged	Purpose of consultancy	Total approved project fee (excl. GST) (\$)	Expenditure 2021–22 (excl. GST) (\$)	Future expenditure (excl. GST) (\$)
SenateSHJ	General professional advice (marketing and communications strategy)	116 844	84 000	21 644
SGS Economics & Planning Pty Ltd	General professional advice (to undertake the cost-benefit analysis for investment projects)	356 364	92 500	151 364
Smedley Technical & Strategic Pty Ltd	Commercial and transaction advice (transport technical advisory services)	493 636	10 331	470 219
The Australia and New Zealand School of Government Limited (ANZSOG)	General professional advice (Early Intervention Investment Framework)	35 000	35 000	–
The Boston Consulting Group Limited	Commercial and transaction advice (international major construction benchmarking)	300 000	300 000	–
The Nous Group Pty Ltd	Delivery of a better approvals for regulators (BAR) program	1 983 000	1 148 709	618 291
The Nous Group Pty Ltd	General professional Advice (support DTF to undertake digital maturity assessments of regulators)	1 300 000	200 000	1 100 000
The University Of Melbourne	General professional services (impact of coronavirus on GST distribution)	126 000	126 000	–
Three Thirds Group Pty Ltd	General professional and commercial (Social Housing Growth Fund)	125 000	50 125	74 875
TMPR Consulting Pty Ltd	General professional advice (to undertake an industry research study on the battery manufacturing opportunities)	65 000	65 000	–
Tract Consultants Pty Ltd	General professional and commercial (Social Housing Growth Fund)	605 044	324 202	280 842
Turner & Townsend Pty Ltd	Commercial and transaction advice (deliverability of proposed SRL East initial works)	99 200	99 200	–
Urbis Pty Ltd	Commercial and transaction advice (COMPASS social impact bond)	504 000	181 655	133 100
Urbis Pty Ltd	Commercial and transaction advice (COMPASS social impact bond)	489 792	24 091	292 009

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Urbis Pty Ltd	Commercial and transaction advice (Living Learning Partnership Addressing Disadvantage Program)	535 554	83 853	451 701
Verizon Australia Pty Limited	Commercial and transaction advice (VicRoads Modernisation)	45 000	45 000	–
Victoria University	Data modelling (Vic Uni)	51 710	51 710	–
Victorian Public Tenants Association VPTA	Data analysis (social housing regulation review)	39 438	39 438	–
WSP Australia Pty Limited	General professional advice (development of technical climate change guidance under the AMAF)	81 501	60 268	21 234
TOTAL	113	61 707 108	32 337 091	19 503 146

Note:

(a) Totals may not add due to rounding.

Details of individual consultancies (valued at less than \$10 000)

Consultant engaged	Purpose of consultancy	Total approved project fee (excl. GST) (\$)	Expenditure 2021-22 (excl. GST) (\$)	Future expenditure (excl. GST) (\$)
Minter Ellison	General professional advice (Review of Victorian and New South Wales major public infrastructure procurement processes)	250 000	8 422	6 939
PricewaterhouseCoopers	Commercial and transaction advice (Suburban Rail Loop Project)	227 273	4 739	–
Right Lane Consulting Pty Ltd	General professional advice (Performance enhancement project: over the horizon)	6 300	6 300	–
Towers Watson Australia Pty Ltd	Commercial and transaction advice (VicRoads Modernisation)	44 280	7 047	37 233
Wilbury Stratton Consultants Ltd	General professional advice (lead generation and alumni mapping)	9 091	9 091	–
TOTAL	5	536 944	35 599	44 172