Department of Treasury and Finance *2016–17 Annual Report*

### Details of individual consultancies (valued at $10 000 or greater excluding GST)

| Consultant engaged | Purpose of consultancy | Total approved project fee (excl. GST) | Expenditure 2016–17 (excl. GST) | Future expenditure (excl. GST) |
| --- | --- | --- | --- | --- |
| Advisian Pty Ltd. | Commercial and transaction advice (Independent review of the Public Sector Comparator for the Casey Hospital Expansion Project) | 31 600 | 31 600 | – |
| Aither Pty Ltd | General professional services (Assessment of proposed Disaster Recovery Funding Arrangements) | 331 818 | 86 652 | 245 166 |
| Allens | Review of structure, process and practice (Standard Partnerships Victoria contract) | 50 000 | 50 000 | – |
| Aquenta Consulting Pty Ltd | Review of structure, process and practice (Cost and deliverability review) | 41 208 | 26 208 | 15 000 |
| Arnold Bloch Leibler | Commercial and transaction advice (West Gate Tunnel Project) | 45 455 | 34 047 | 11 408 |
| Arrb Group Ltd | General professional services (Independent review of heavy vehicle cost base allocators) | 151 700 | 51 500 | 100 200 |
| Circa Consulting Services Pty Ltd | General professional services (Emergency Services Defined Benefit Scheme) | 46 550 | 34 091 | 12 459 |
| Clayton Utz | Commercial and transaction advice (Advice on gambling license amendments) | 20 000 | 19 979 | – |
| Clayton Utz | Commercial and transaction advice (Legal services for assisting DTF’s return to market for real estate and facilities management services) | 150 000 | 129 575 | 20 425 |
| Clayton Utz | Commercial and transaction advice (West Gate Tunnel Project) | 23 802 727 | 9 980 168 | 13 822 559 |
| Clayton Utz | Review of structure, process and practice (Standard Partnerships Victoria contract) | 309 545 | 308 650 | 895 |
| Corrs Chambers Westgarth | Review of structure, process and practice (Standard Partnerships Victoria contract) | 20 000 | 20 000 | – |
| Deloitte Financial Advisory Pty Limited | Commercial and transaction advice (Commercial advice on Crown’s restructure) | 70 455 | 70 455 | – |
| Deloitte Financial Advisory Pty Limited | Review of structure, process and practice (Strategic advice on commercial opportunities) | 226 532 | 226 000 | 532 |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (Review of contract options) | 111 029 | 111 029 | – |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (Shared Service Provider (SSP) real estate and facilities management tender) | 566 137 | 546 568 | 19 569 |
| Deloitte Touche Tohmatsu | Review of structure, process and practice (Review of SSP business and service delivery model) | 329 999 | 145 053 | 184 946 |
| Environmental Resources Management Australia Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 4 051 265 | 1 048 177 | 6 383 |
| Ernst & Young | Commercial and transaction advice (Refinancing of Victorian Comprehensive Cancer Centre Project) | 128 577 | 125 638 | – |
| Ernst & Young | Commercial and transaction advice (West Gate Tunnel Project) | 43 636 | 40 000 | 3 636 |
| Ernst & Young | Commercial and transaction advice (Western Suburbs Roads Package) | 4 001 675 | 3 736 302 | 265 373 |
| Ernst & Young | General professional services (family violence cost verification project) | 261 000 | 261 000 | – |
| Ernst & Young | Review of structure, process and practice (Optimising public non–financial corporation (PNFC) corporate and financial) | 56 706 | 56 706 | – |
| Ernst & Young | Review of structure, process and practice (Review of working capital for the Victorian Government) | 307 800 | 307 800 | – |
| Ernst & Young | Review of structure, process and practice (Standard Partnerships Victoria contract) | 40 576 | 40 576 | – |
| Everything Infrastructure Services Pty Ltd | Review of structure, process and practice (Standard public private partnership (PPP) documents) | 127 273 | 117 164 | – |
| Firecone Ventures P/L | Commercial and transaction advice (West Gate Tunnel Project) | 912 280 | 594 238 | 141 418 |
| Flagstaff Partners Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 11 000 000 | 10 500 000 | – |
| Frontier Economics Pty Ltd | General professional services (Financial advice on road asset management) | 83 050 | 66 440 | 16 610 |
| Grant Thornton Australia Ltd | Framework development and policy research (Revised Standing Directions implementation assurance program) | 109 395 | 36 795 | – |
| Halcrow Pacific Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 4 393 491 | 1 246 025 | – |
| Hive Legal Pty Ltd | Commercial and transaction advice (Port Phillip Bay Ferries funding agreement) | 20 000 | 20 000 | – |
| Houston Kemp Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 1 060 000 | 245 800 | – |
| Jacobs Group (Australia) Pty Ltd | Commercial and transaction advice (Review of Construction Scheme – North Wharf 4 and 5 Redevelopment Project) | 25 145 | 25 145 | – |
| Jones Lang Lasalle Australia Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 903 795 | 66 525 | – |
| KPMG | Commercial and transaction advice (Provision of rail power supply infrastructure advice) | 98 513 | 98 513 | – |
| KPMG | Commercial and transaction advice (Asset reform) | 363 636 | 200 000 | 163 636 |
| KPMG | Commercial and transaction advice (Asset reform) | 500 000 | 150 000 | 350 000 |
| KPMG | General professional services (Review and evaluation of shared service funding models) | 79 850 | 68 870 | 10 980 |
| KPMG | Review of structure, process and practice (Standard Partnerships Victoria contract) | 20 000 | 20 000 | – |
| Lazard Pty Ltd | General professional services (Alcoa assistance package) | 150 000 | 150 000 | – |
| Libraries Alive Pty Ltd | Business need and system design (Assessment and evaluation of Victorian Government library collections) | 65 800 | 49 000 | 16 800 |
| List A Barristers | Commercial and transaction advice (West Gate Tunnel Project) | 21 294 | 21 294 | – |
| Macquarie Capital (Australia) Limited | Commercial and transaction advice (West Gate Tunnel Project) | 4 436 455 | 1 702 296 | 1 495 758 |
| Maddocks | General professional services (Legal services) | 22 500 | 20 000 | – |
| Marsh Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 44 546 | 38 250 | – |
| McKinsey & Company | Review of structure, process and practice (Enhancing DTF capability project) | 227 273 | 227 273 | – |
| Mercator International LLC | Commercial and transaction advice (Port of Melbourne) | 660 000 | 120 332 | – |
| Minter Ellison | Commercial and transaction advice (Legal services for the Western Suburbs Roads Package) | 1 890 000 | 1 130 721 | 759 279 |
| Minter Ellison | Commercial and transaction advice (Port of Melbourne) | 12 700 923 | 4 421 136 | 6 930 |
| Minter Ellison | Commercial and transaction advice (Victorian Comprehensive Cancer Centre refinancing project) | 28 000 | 27 000 | 1 000 |
| Minter Ellison | Review of structure, process and practice (Standard Partnerships Victoria contract) | 50 000 | 50 000 | – |
| Morgan Stanley Australia Ltd | Commercial and transaction advice (Port of Melbourne) | 15 500 000 | 15 000 000 | – |
| Morgan Stanley Australia Ltd | Commercial and transaction advice (Asset reform) | 40 000 | 40 000 | – |
| Nera Australia Pty Ltd | General professional services (Review of *Essential Services Commission Act 2001*) | 59 090 | 55 000 | 4 090 |
| Nera Australia Pty Ltd | Review of structure, process and practice (Review of GST forecasting models for revenue forecasting) | 60 650 | 60 650 | – |
| Patrick Holt | Framework development and policy research (Evaluation of social housing regulation objectives and framework) | 89 000 | 89 000 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Commercial and economic advisory services) | 65 290 | 65 290 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Commercial and financial advisory services for the West Gate Tunnel Project) | 8 912 000 | 3 918 725 | 104 584 |
| PricewaterhouseCoopers | Commercial and transaction advice (Port of Melbourne) | 8 845 308 | 2 653 026 | 9 668 |
| PricewaterhouseCoopers | Review of structure, process and practice (Review of current alignment of Victoria with the National Regulatory System for Community Housing to identify gaps and possible solutions) | 50 000 | 50 000 | – |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | Review of structure, process and practice (Actuarial services re capital and balance sheet management for Victorian insurance schemes and superannuation funds) | 233 200 | 195 273 | 37 927 |
| Public Sector Solutions | Review of structure, process and practice (Review of the State's budget process) | 74 700 | 52 200 | 22 500 |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (PPP specialist technical advisory services for the Western Suburbs Roads Package) | 901 025 | 729 775 | 171 250 |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (West Gate Tunnel Project – provision of tolling and technical services) | 1 692 364 | 960 452 | 409 938 |
| Towers Watson Australia Pty Ltd | Commercial and transaction advice (Port of Melbourne actuarial services) | 64 613 | 16 326 | – |
| Turner & Townsend Pty Ltd | Commercial and transaction advice (Independent review of Public Sector Comparator re Metro Rail Project) | 104 545 | 90 640 | 13 905 |
| Turner & Townsend Pty Ltd | Commercial and transaction advice (Independent review of the Public Sector Comparator for the Western Suburbs Roads Package) | 95 062 | 85 891 | 9 171 |
| WS Atkins International Limited | Commercial and transaction advice (Independent review of Digital Train Radio System upgrade market–led proposal) | 14 275 | 14 275 | – |
| WS Atkins International Limited | Commercial and transaction advice (Metro Rail Systems Integration Review) | 209 124 | 100 000 | 109 124 |
| Total | 70 consultancies | 112 199 455 | 63 077 114 | 18 563 119 |

### Details of individual consultancies (valued at less than $10 000)

| Consultant engaged | Purpose of consultancy | Total approved project fee (excl. GST) | Expenditure 2016–17 (excl. GST) | Future expenditure (excl. GST) |
| --- | --- | --- | --- | --- |
| Minter Ellison | Commercial and transaction advice (Royal Women's Hospital refinancing project) | 22 000 | 8 625 | 13 375 |
| P I Research Pty Ltd | General professional services (Economic regulatory issues in NDIS) | 8 785 | 4 200 | 4 585 |
| PricewaterhouseCoopers | Review of structure, process and practice (Standard Partnerships Victoria contract) | 18 545 | 7 918 | 10 627 |
| Victorian Government Solicitor's Office | Commercial and transaction advice (West Gate Tunnel Project) | 5 798 | 5 798 | – |
| Total | 4 consultancies | 55 128 | 26 540 | 28 587 |