Department of Treasury and Finance *2017–18 Annual Report*

### Details of individual consultancies (valued at $10 000 or greater excluding GST)

| **Consultant engaged** | **Purpose of consultancy** | **Total approved project fee (excl. GST)** | **Expenditure 2017**–**18(excl. GST)** | **Future expenditure(excl. GST)** |
| --- | --- | --- | --- | --- |
| Acil Allen Consulting Pty Ltd | Commercial and transaction advice (Social impact bonds) |  72 727  |  72 313  |  414  |
| Acil Allen Consulting Pty Ltd | Review of structure, process and practice (Investment Lifecycle and High‑Value High‑Risk Guidelines) |  62 250  |  62 250  |  –  |
| Acton Advisory | Commercial and transaction advice (West Gate Tunnel Project) |  320 000  |  151 217  |  166 965  |
| Acton Advisory | Commercial and transaction advice (North East Link Project) |  71 000  |  32 800  |  38 200  |
| Aither Pty Ltd | General professional services (Assessment of proposed Disaster Recovery Funding Arrangements) |  331 818  |  197 309  |  –  |
| Arnold Bloch Leibler | Commercial and transaction advice (West Gate Tunnel Project) |  85 000  |  79 361  |  –  |
| Arnold Bloch Leibler | Commercial advice – legal (Commercialisation of land titles and registry functions of Land Use Victoria) |  205 879  |  205 879  |  –  |
| ARRB Group Ltd | General professional services (Independent review of heavy vehicle cost base allocators) |  151 700  |  100 200  |  –  |
| Ashurst Australia Pty Ltd | Commercial and transaction advice (Snowy Hydro Project) |  950 000  |  494 563  | 5 156 |
| BIS Oxford Economics | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 722 159 |  507 111  | 215 048 |
| Charter Keck Cramer | Commercial and transaction advice (Review of outer budget entity landholdings) |  220 000  |  62 950  |  –  |
| Circa Consulting Services Pty Ltd | General professional services (Emergency Services Defined Benefit Scheme) |  46 550  |  11 364  |  –  |
| Clayton Utz | Commercial and transaction advice (West Gate Tunnel Project) |  23 805 455  |  11 554 417  |  –  |
| Clayton Utz | Commercial and transaction advice (Implementation of Building Financial Capacity of Housing Associations) |  76 500  |  72 486  |  4 014  |
| Clayton Utz | Commercial and transaction advice (Implementation of Victorian Social Housing Growth Fund) |  365 000  |  133 450  |  231 550  |
| Comprara Pty Ltd | General professional services (State Purchase Contract) |  25 000  |  18 750  |  6 250  |
| Corrs Chambers Westgarth | Commercial and transaction advice (Retail electricity competition advice) |  12 800  |  12 800  |  –  |
| Deloitte Consulting Pty Ltd | Framework development and policy research (Strategic Asset Management Plan Governance Framework) |  227 273  |  186 349  |  40 924  |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (Shared Service Provider real estate and facilities management tender) |  715 440  | 653 263  |  –  |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (Stage two market-led proposal) |  209 425  |  182 638  |  –  |
| Disability Services Consulting | General professional services (National Disability Insurance Scheme specialist disability accommodation price and payment structure) |  34 963  |  24 954  |  –  |
| Ernst & Young | Commercial and transaction advice (Social impact bonds) |  227 273  |  226 486  |  787  |
| Ernst & Young | Commercial and transaction advice (Western Roads Upgrade project) |  4 001 675  |  115 952  |  –  |
| Ernst & Young | Commercial and transaction advice (Implementation of Victorian Social Housing Growth Fund) |  333 406  |  141 475  |  191 931  |
| Ernst & Young | Commercial and transaction advice (Review of departmental landholdings) |  235 000  |  200 000  |  –  |
| Ernst & Young | Commercial and transaction advice (Capability and capacity analysis of key stakeholder perspectives) |  18 182  |  18 182  |  –  |
| Ernst & Young | Commercial and transaction advice (Stage two market-led proposal) |  70 450  |  70 450  |  –  |
| Ernst & Young | Commercial and transaction advice (Snowy Hydro Project) | 210 682 |  180 909  |  –  |
| Firecone Ventures P/L | Commercial and transaction advice (West Gate Tunnel Project) |  912 280  |  272 164  |  –  |
| Flagstaff Consulting Group Pty Ltd | Review of structure, process and practice (Governance review) |  43 374  |  43 374  |  –  |
| Flagstaff Partners Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) |  89 673 |  62 400  |  –  |
| Flagstaff Partners Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) |  850 000  |  112 500  |  737 500  |
| Frontier Economics Pty Ltd | General professional services (Financial advice on road asset management) |  83 050  |  16 610  |  –  |
| Gemma Varley Pty Ltd | Commercial and transaction advice (West Gate Tunnel Project) |  22 955  |  22 955  |  –  |
| Ian K Munro Advisory Services | General professional services (Procurement options overview) |  51 927  |  51 927  |  –  |
| Ironstone Capital Advisory Pty Ltd | Commercial and transaction advice (Implementation of Victorian Social Housing Growth Fund) |  611 818  |  581 818  |  –  |
| King & Wood Mallesons | Commercial and transaction advice (Social impact bonds) |  195 455  |  144 277  |  51 178  |
| KPMG | Commercial and transaction advice (Implementation of *HomesVic*) |  495 727  |  495 727  |  –  |
| KPMG | Commercial and transaction advice  |  500 000  |  305 000  |  –  |
| KPMG | General professional services (Procurement savings opportunities) |  173 696  |  173 696  |  –  |
| KPMG | Commercial and transaction advice (Review of high‑performing private registered training organisations of Vocational Education and Training market reform) |  54 519  |  54 519  |  –  |
| KPMG | Commercial and transaction advice |  363 636  |  95 000  |  –  |
| KPMG | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) |  4 810 305  |  2 582 416  |  2 227 889  |
| List A Barristers | Commercial and transaction advice (West Gate Tunnel Project) |  1 622 200  |  1 622 200  |  –  |
| M21 Advisory Pty Ltd | Framework development and policy research (Establishment of the Office of Projects Victoria function and capability) |  234 545  |  207 954  |  –  |
| Mallen Investments Pty Ltd | General professional services (Working capital review) |  329 727  |  253 500  |  –  |
| Mercer Consulting (Australia) Pty Ltd | General professional services (Emergency Services Defined Benefit Scheme) |  139 300  |  16 050  |  –  |
| Michael Green P/L | Commercial and transaction advice (West Gate Tunnel Project) |  204 750  |  204 750  |  –  |
| Minter Ellison | Commercial and transaction advice (Australian Sustainable Hardwoods) |  426 614  |  426 661  | – |
| Minter Ellison | Commercial and transaction advice (Legal services for the Western Roads Upgrade Project) |  1 890 000  |  262 625  |  –  |
| Minter Ellison | Commercial and transaction advice (Royal Women's Hospital refinancing project) |  22 000  |  12 094  |  –  |
| Minter Ellison | Commercial and transaction advice (Implementation of *HomesVic*) |  285 000  |  275 000  |  –  |
| Minter Ellison | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) |  3 830 000  |  1 402 017  | 2 427 983 |
| Ontoit Global Pty Ltd | Review of structure, process and practice (Assessment of foreign construction firms in Victorian infrastructure projects) |  50 050  |  53 070  |  –  |
| PPB Advisory Pty Ltd | Commercial transaction advice (Victoria's municipal recycling industry and advice) |  46 000  |  46 000  |  –  |
| PricewaterhouseCoopers | Commercial and transaction advice (Commercial and financial advisory services for the West Gate Tunnel Project) |  13 892 727  |  5 497 971  |  –  |
| PricewaterhouseCoopers | Commercial and transaction advice (Implementation of Building Financial Capacity of Housing Associations) |  525 350  |  525 350  |  –  |
| PricewaterhouseCoopers | General professional services (Emergency Services Defined Benefit Scheme enhancements) |  3 060  |  24 060  |  –  |
| PricewaterhouseCoopers | Commercial and transaction advice (Port of Melbourne) |  8 845 308  |  29 527  |  –  |
| PricewaterhouseCoopers | Commercial and transaction advice (Stage two market-led proposal) |  118 227  |  118 227  |  –  |
| PricewaterhouseCoopers | Framework development and policy research (Corporate Group structure and the Victorian Regulatory Framework) |  58 977  |  41 284  |  –  |
| PricewaterhouseCoopers | Commercial and transaction advice (Stage two market-led proposal) |  86 700  |  86 700  |  –  |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | General professional services (Advisory service for Victorian public service demand forecasting review) |  149 532  |  56 686  |  92 846  |
| Rothschild Australia Ltd | Commercial and transaction advice (Trends for toll road demand risk transfer and implication for the Victorian Infrastructure context) |  110 000  |  91 509  |  –  |
| Rothschild Australia Ltd | General professional services (North East Link Project) |  427 273  |  380 869  |  41 858  |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (West Gate Tunnel Project – provision of tolling and technical services) |  1 692 364  |  70 988  |  –  |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (PPP specialist technical advisory services for the Western Roads Upgrade project) |  901 025  |  121 413  |  –  |
| SNC-Lavalin Rail & Transit Pty Ltd | General professional services (Independent review of the Metro Tunnel systems integration and interface risk) |  119 189  |  119 189  |  –  |
| The Boston Consulting Group Limited | Framework development and policy research (Pricing framework for Victorian Government entities) |  790 909  |  790 909  |  –  |
| The Boston Consulting Group Limited | Framework development and policy research (Optimising Victorian regulatory services) |  220 000  |  200 000  |  –  |
| Towers Watson Australia Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 36 364 |  17 526  |  18 838  |
| Towers Watson Australia Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 86 364 | – | 86 364 |
| Turner & Townsend Pty Ltd | Commercial and transaction advice (North East Link Project) |  204 044  |  164 794  |  39 249  |
| Turner & Townsend Pty Ltd | Commercial and transaction advice (Assessment of rates used on major infrastructure projects to improve project planning) |  42 870  | 35 140  |  –  |
| UBS | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 735 909 | – | 735 909 |
| UBS | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 4 500 000 | – | 4 500 000 |
| Victoria University | Business need and system design (Building macroeconomic and taxation modelling) |  89 009  |  89 009  |  –  |
| Victoria University | Business need and system design (Economic modelling for sensitivity analysis included in the *2018-19 Budget*) |  19 248  |  13 748  |  5 000  |
| **Total** | **78 consultancies** | **85 800 657** | **34 041 081** | **11 865 853** |

### Details of individual consultancies (valued at less than $10 000)

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Consultant engaged** | **Purpose of consultancy** | **Total approved project fee (excl. GST)** | **Expenditure 2017-18(excl. GST)** | **Future expenditure(excl. GST)** |
| Environmental Resources Management Australia Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 4 051 265 |  6 383  |  –  |
| List G Pty Ltd | Commercial and transaction advice (West Gate Tunnel Project) |  4 800  |  4 800  | – |
| Minter Ellison | Commercial and transaction advice (Review of market-led proposals) |  6 500  |  6 500  |  –  |
| Minter Ellison | Commercial and transaction advice (Port of Melbourne) |  12 700 923  |  6 930  |  –  |
| Minter Ellison | Commercial and transaction advice (Asset reform) |  3 200  |  3 200  |  –  |
| Minter Ellison | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) |  9 800  |  9 800  |  –  |
| P I Research Pty Ltd | General professional services (National Disability Insurance Scheme worker registration and accreditation) |  8 785  |  4 550  |  –  |
| PricewaterhouseCoopers Indigenous Consulting Pty Limited | General professional services (Professional actuarial services) |  8 000  |  8 000  |  –  |
| PS Projects Pty Ltd | General professional services (Royal Victorian Ear and Eye Hospital peer review) |  6 750  |  6 750  |  –  |
| Victorian Government Solicitor's Office | Commercial and transaction advice (Implementation of *HomesVic*) |  7 453  |  7 453  |  –  |
| Victorian Government Solicitor's Office | Commercial and transaction advice (West Gate Tunnel Project) |  2 681  |  2 681  |  –  |
| **Total** | **11 consultancies** | **16 810 157** |  **67 047**  | – |