Department of Treasury and Finance *2017–18 Annual Report*

### Details of individual consultancies (valued at $10 000 or greater excluding GST)

| **Consultant engaged** | **Purpose of consultancy** | **Total approved project fee (excl. GST)** | **Expenditure 2017**–**18 (excl. GST)** | **Future expenditure (excl. GST)** |
| --- | --- | --- | --- | --- |
| Acil Allen Consulting Pty Ltd | Commercial and transaction advice (Social impact bonds) | 72 727 | 72 313 | 414 |
| Acil Allen Consulting Pty Ltd | Review of structure, process and practice (Investment Lifecycle and High‑Value High‑Risk Guidelines) | 62 250 | 62 250 | – |
| Acton Advisory | Commercial and transaction advice (West Gate Tunnel Project) | 320 000 | 151 217 | 166 965 |
| Acton Advisory | Commercial and transaction advice (North East Link Project) | 71 000 | 32 800 | 38 200 |
| Aither Pty Ltd | General professional services (Assessment of proposed Disaster Recovery Funding Arrangements) | 331 818 | 197 309 | – |
| Arnold Bloch Leibler | Commercial and transaction advice (West Gate Tunnel Project) | 85 000 | 79 361 | – |
| Arnold Bloch Leibler | Commercial advice – legal (Commercialisation of land titles and registry functions of Land Use Victoria) | 205 879 | 205 879 | – |
| ARRB Group Ltd | General professional services (Independent review of heavy vehicle cost base allocators) | 151 700 | 100 200 | – |
| Ashurst Australia Pty Ltd | Commercial and transaction advice (Snowy Hydro Project) | 950 000 | 494 563 | 5 156 |
| BIS Oxford Economics | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 722 159 | 507 111 | 215 048 |
| Charter Keck Cramer | Commercial and transaction advice (Review of outer budget entity landholdings) | 220 000 | 62 950 | – |
| Circa Consulting Services Pty Ltd | General professional services (Emergency Services Defined Benefit Scheme) | 46 550 | 11 364 | – |
| Clayton Utz | Commercial and transaction advice (West Gate Tunnel Project) | 23 805 455 | 11 554 417 | – |
| Clayton Utz | Commercial and transaction advice (Implementation of Building Financial Capacity of Housing Associations) | 76 500 | 72 486 | 4 014 |
| Clayton Utz | Commercial and transaction advice (Implementation of Victorian Social Housing Growth Fund) | 365 000 | 133 450 | 231 550 |
| Comprara Pty Ltd | General professional services (State Purchase Contract) | 25 000 | 18 750 | 6 250 |
| Corrs Chambers Westgarth | Commercial and transaction advice (Retail electricity competition advice) | 12 800 | 12 800 | – |
| Deloitte Consulting Pty Ltd | Framework development and policy research (Strategic Asset Management Plan Governance Framework) | 227 273 | 186 349 | 40 924 |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (Shared Service Provider real estate and facilities management tender) | 715 440 | 653 263 | – |
| Deloitte Touche Tohmatsu | Commercial and transaction advice (Stage two market-led proposal) | 209 425 | 182 638 | – |
| Disability Services Consulting | General professional services (National Disability Insurance Scheme specialist disability accommodation price and payment structure) | 34 963 | 24 954 | – |
| Ernst & Young | Commercial and transaction advice (Social impact bonds) | 227 273 | 226 486 | 787 |
| Ernst & Young | Commercial and transaction advice (Western Roads Upgrade project) | 4 001 675 | 115 952 | – |
| Ernst & Young | Commercial and transaction advice (Implementation of Victorian Social Housing Growth Fund) | 333 406 | 141 475 | 191 931 |
| Ernst & Young | Commercial and transaction advice (Review of departmental landholdings) | 235 000 | 200 000 | – |
| Ernst & Young | Commercial and transaction advice (Capability and capacity analysis of key stakeholder perspectives) | 18 182 | 18 182 | – |
| Ernst & Young | Commercial and transaction advice (Stage two market-led proposal) | 70 450 | 70 450 | – |
| Ernst & Young | Commercial and transaction advice (Snowy Hydro Project) | 210 682 | 180 909 | – |
| Firecone Ventures P/L | Commercial and transaction advice (West Gate Tunnel Project) | 912 280 | 272 164 | – |
| Flagstaff Consulting Group Pty Ltd | Review of structure, process and practice (Governance review) | 43 374 | 43 374 | – |
| Flagstaff Partners Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 89 673 | 62 400 | – |
| Flagstaff Partners Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 850 000 | 112 500 | 737 500 |
| Frontier Economics Pty Ltd | General professional services (Financial advice on road asset management) | 83 050 | 16 610 | – |
| Gemma Varley Pty Ltd | Commercial and transaction advice (West Gate Tunnel Project) | 22 955 | 22 955 | – |
| Ian K Munro Advisory Services | General professional services (Procurement options overview) | 51 927 | 51 927 | – |
| Ironstone Capital Advisory Pty Ltd | Commercial and transaction advice (Implementation of Victorian Social Housing Growth Fund) | 611 818 | 581 818 | – |
| King & Wood Mallesons | Commercial and transaction advice (Social impact bonds) | 195 455 | 144 277 | 51 178 |
| KPMG | Commercial and transaction advice (Implementation of *HomesVic*) | 495 727 | 495 727 | – |
| KPMG | Commercial and transaction advice | 500 000 | 305 000 | – |
| KPMG | General professional services (Procurement savings opportunities) | 173 696 | 173 696 | – |
| KPMG | Commercial and transaction advice (Review of high‑performing private registered training organisations of Vocational Education and Training market reform) | 54 519 | 54 519 | – |
| KPMG | Commercial and transaction advice | 363 636 | 95 000 | – |
| KPMG | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 4 810 305 | 2 582 416 | 2 227 889 |
| List A Barristers | Commercial and transaction advice (West Gate Tunnel Project) | 1 622 200 | 1 622 200 | – |
| M21 Advisory Pty Ltd | Framework development and policy research (Establishment of the Office of Projects Victoria function and capability) | 234 545 | 207 954 | – |
| Mallen Investments Pty Ltd | General professional services (Working capital review) | 329 727 | 253 500 | – |
| Mercer Consulting (Australia) Pty Ltd | General professional services (Emergency Services Defined Benefit Scheme) | 139 300 | 16 050 | – |
| Michael Green P/L | Commercial and transaction advice (West Gate Tunnel Project) | 204 750 | 204 750 | – |
| Minter Ellison | Commercial and transaction advice (Australian Sustainable Hardwoods) | 426 614 | 426 661 | – |
| Minter Ellison | Commercial and transaction advice (Legal services for the Western Roads Upgrade Project) | 1 890 000 | 262 625 | – |
| Minter Ellison | Commercial and transaction advice (Royal Women's Hospital refinancing project) | 22 000 | 12 094 | – |
| Minter Ellison | Commercial and transaction advice (Implementation of *HomesVic*) | 285 000 | 275 000 | – |
| Minter Ellison | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 3 830 000 | 1 402 017 | 2 427 983 |
| Ontoit Global Pty Ltd | Review of structure, process and practice (Assessment of foreign construction firms in Victorian infrastructure projects) | 50 050 | 53 070 | – |
| PPB Advisory Pty Ltd | Commercial transaction advice (Victoria's municipal recycling industry and advice) | 46 000 | 46 000 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Commercial and financial advisory services for the West Gate Tunnel Project) | 13 892 727 | 5 497 971 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Implementation of Building Financial Capacity of Housing Associations) | 525 350 | 525 350 | – |
| PricewaterhouseCoopers | General professional services (Emergency Services Defined Benefit Scheme enhancements) | 3 060 | 24 060 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Port of Melbourne) | 8 845 308 | 29 527 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Stage two market-led proposal) | 118 227 | 118 227 | – |
| PricewaterhouseCoopers | Framework development and policy research (Corporate Group structure and the Victorian Regulatory Framework) | 58 977 | 41 284 | – |
| PricewaterhouseCoopers | Commercial and transaction advice (Stage two market-led proposal) | 86 700 | 86 700 | – |
| PricewaterhouseCoopers Consulting (Australia) Pty Limited | General professional services (Advisory service for Victorian public service demand forecasting review) | 149 532 | 56 686 | 92 846 |
| Rothschild Australia Ltd | Commercial and transaction advice (Trends for toll road demand risk transfer and implication for the Victorian Infrastructure context) | 110 000 | 91 509 | – |
| Rothschild Australia Ltd | General professional services (North East Link Project) | 427 273 | 380 869 | 41 858 |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (West Gate Tunnel Project – provision of tolling and technical services) | 1 692 364 | 70 988 | – |
| Smedley Technical & Strategic Pty Ltd | Commercial and transaction advice (PPP specialist technical advisory services for the Western Roads Upgrade project) | 901 025 | 121 413 | – |
| SNC-Lavalin Rail & Transit Pty Ltd | General professional services (Independent review of the Metro Tunnel systems integration and interface risk) | 119 189 | 119 189 | – |
| The Boston Consulting Group Limited | Framework development and policy research (Pricing framework for Victorian Government entities) | 790 909 | 790 909 | – |
| The Boston Consulting Group Limited | Framework development and policy research (Optimising Victorian regulatory services) | 220 000 | 200 000 | – |
| Towers Watson Australia Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 36 364 | 17 526 | 18 838 |
| Towers Watson Australia Pty Ltd | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 86 364 | – | 86 364 |
| Turner & Townsend Pty Ltd | Commercial and transaction advice (North East Link Project) | 204 044 | 164 794 | 39 249 |
| Turner & Townsend Pty Ltd | Commercial and transaction advice (Assessment of rates used on major infrastructure projects to improve project planning) | 42 870 | 35 140 | – |
| UBS | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 735 909 | – | 735 909 |
| UBS | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 4 500 000 | – | 4 500 000 |
| Victoria University | Business need and system design (Building macroeconomic and taxation modelling) | 89 009 | 89 009 | – |
| Victoria University | Business need and system design (Economic modelling for sensitivity analysis included in the *2018-19 Budget*) | 19 248 | 13 748 | 5 000 |
| **Total** | **78 consultancies** | **85 800 657** | **34 041 081** | **11 865 853** |

### Details of individual consultancies (valued at less than $10 000)

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Consultant engaged** | **Purpose of consultancy** | **Total approved project fee (excl. GST)** | **Expenditure 2017-18 (excl. GST)** | **Future expenditure (excl. GST)** |
| Environmental Resources Management Australia Pty Ltd | Commercial and transaction advice (Port of Melbourne) | 4 051 265 | 6 383 | – |
| List G Pty Ltd | Commercial and transaction advice (West Gate Tunnel Project) | 4 800 | 4 800 | – |
| Minter Ellison | Commercial and transaction advice (Review of market-led proposals) | 6 500 | 6 500 | – |
| Minter Ellison | Commercial and transaction advice (Port of Melbourne) | 12 700 923 | 6 930 | – |
| Minter Ellison | Commercial and transaction advice (Asset reform) | 3 200 | 3 200 | – |
| Minter Ellison | Commercial and transaction advice (Commercialisation of land titles and registry functions of Land Use Victoria) | 9 800 | 9 800 | – |
| P I Research Pty Ltd | General professional services (National Disability Insurance Scheme worker registration and accreditation) | 8 785 | 4 550 | – |
| PricewaterhouseCoopers Indigenous Consulting Pty Limited | General professional services (Professional actuarial services) | 8 000 | 8 000 | – |
| PS Projects Pty Ltd | General professional services (Royal Victorian Ear and Eye Hospital peer review) | 6 750 | 6 750 | – |
| Victorian Government Solicitor's Office | Commercial and transaction advice (Implementation of *HomesVic*) | 7 453 | 7 453 | – |
| Victorian Government Solicitor's Office | Commercial and transaction advice (West Gate Tunnel Project) | 2 681 | 2 681 | – |
| **Total** | **11 consultancies** | **16 810 157** | **67 047** | – |