Improving efficiency and responsiveness of justice services in Noojee:

Redevelopment of Noojee court and services

ATTORNEY GENERAL’S DEPARTMENT - Fictional

|  |  |
| --- | --- |
| Context | What is the compelling reason this investment should be considered further? |
|  | The Noojee courthouse’s inability to meet growing and changing demand for its services is leading to increasing case backlog and generating avoidable costs for the court, and its users. Physical limitations are constraining the development of more innovative service approaches including the use of therapeutic justice programs to reduce the region’s growing recidivism rates. The court precinct is insecure, placing court users, including vulnerable witnesses, at considerable risk. |

|  |  |  |
| --- | --- | --- |
| Cost | What are the likely costs of this investment? | Cost (range) |
|  | Design, project management and other fees | $5mil-10 mil |
|  | Land | $5mil-10 mil |
|  | Building and refurbishment works including IT | $40 mil-60 mil |
|  | **Investment Total** | **$50 – 80 mil** |
|  | Operational costs if significant |  |
|  | Additional judicial officers and staff | $2 mil - $3 mil pa |

|  |  |  |
| --- | --- | --- |
| Time | What are the expected timeframes for the key deliverables? | Time from funding |
|  | Acquire land, construct annex, refurbish existing building incl. security & ICT services | 30mm-36 mm |
|  | 100% of vulnerable witnesses with access to remote-witnessing | 12mm – 18mm |
|  | 20% of criminal matters < 6 months’ old | 24mm-36mm |
|  | Fewer than 15% of therapeutic justice program participants re-offending | 36mm – 48mm |
|  | Acquire land, construct annex, refurbish existing building incl. security & ICT services | 30mm-36 mm |

|  |  |  |
| --- | --- | --- |
| Risks | What are the primary risks to the success of this investment delivering the benefits?  Suitable land for annex not available  Demand (criminal caseload) increases faster than expected  Insufficient skills and service providers to support new range of services  Remodelling is more complex, costly or time-consuming than envisaged | Risk |
| H: High | M |
| M: Medium | M |
| L: Low | M |
|  | H |
|  |  |

|  |  |  |
| --- | --- | --- |
| Dis-benefits | What negative impacts are likely to occur by successfully implementing this solution?  Substantial disruption during construction will further impact capacity  Seen to defer consideration of a long-term solution to regional course service delivery | Impact |
| H: High | M |
| M: Medium | M |
| L: Low |  |

|  |  |  |
| --- | --- | --- |
| Inter | What external conditions are critical to the success of this investment? | Criticality |
| Dependencies | Current policy settings regarding jurisdictional boundaries, and legal, policing and sentencing practices are materially unchanged | H |

|  |  |
| --- | --- |
| Policy | What is the primary policy to which this investment will contribute? |
| Alignment | *Fair, Equitable and Accessible Justice Policy;* Courts’ Strategic Priority: to address public safety and crime |

|  |  |
| --- | --- |
| Managing Uncertainty | What are the main uncertainties in the external operating environment which may affect the investment’s future benefit delivery? |
| Unpredictable increase in the extent and level of drug use in the region may have an impact on criminal caseload and Noojee’s ability to meet its performance targets. It is also difficult to estimate the impact on future court demand of increased reporting in the areas of family violence and historic sexual offences |
|  | Is a real options workshop required during business case development?  No – uncertainty can be managed within the Department’s existing strategic planning frameworks. |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Investor | Who is the senior person who will ultimately be responsible for delivering the identified benefits? | | | |
|  | John Black | Director of Courts, Attorney- General’s Department | Signature | dd/mm/yyyy |